



UNDP Updates

Association of Former International Civil Servants Briefing

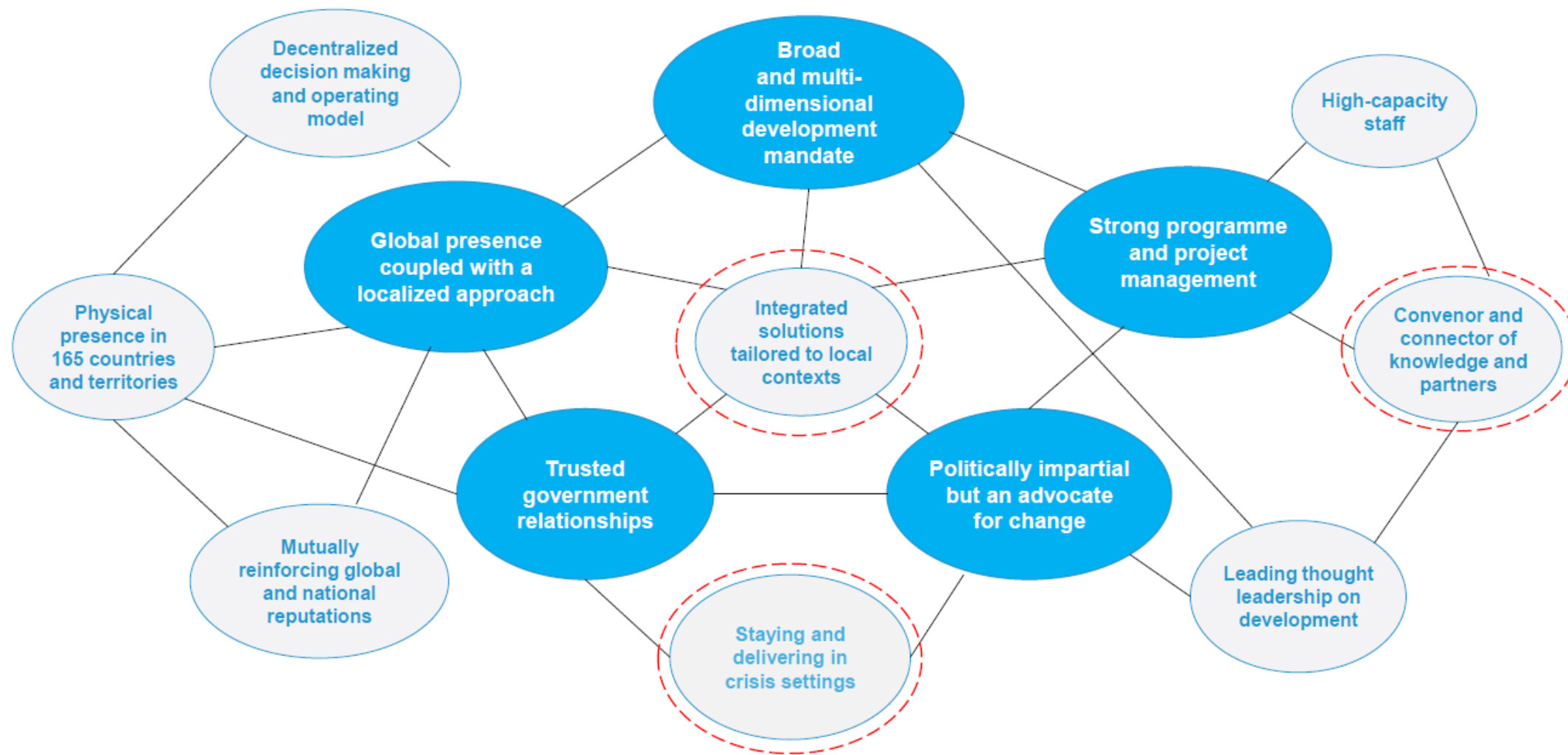
Linda Maguire

UNDP Assistant Administrator and Director of the Bureau for Management Services

22 May 2025

- 01 For 60 years, UNDP has delivered impact**
- 02 UNDP's Operational Blueprint**
- 03 Next Strategic Plan and Financial outlook**

What makes UNDP unique



UNDP has delivered with efficiency and accountability



\$5 billion a year, delivering at scale



92¢ of every \$1 now goes to **programme**



\$1 core creates an “**8-fold multiplier**” for UNDP’s development activities



19 consecutive years of **unqualified audits**



Consistently a **top**-rated agency on **transparency index**



Learning, Digital Organization: Top performer in 2024 UN 2.0 Assessment



People for 2030: capable and future-ready workforce

UNDP Operational Service Offering



For over two decades, UNDP has been providing operational services to over **70 UN entities in over 170 countries and territories creating systems-wide efficiencies**, leveraging UNDP's global presence, and policy and process expertise.

Our services

-  **HR Administration**
-  **Strategic HR Services**
-  **Payroll**
-  **Payments**
-  **Digital operations infrastructure**
-  **Procurement**
-  **Treasury**
-  **Common Services**
-  **Smart Facilities infrastructure**

Our clients



Strategic Plan 2026-2029 Framework



STRATEGIC OBJECTIVES

ACCELERATORS

DIGITAL AND
AI TRANSFORMATION



GENDER EQUALITY



SUSTAINABLE FINANCE



PROSPERITY
FOR ALL

EFFECTIVE
GOVERNANCE

HEALTHY
PLANET

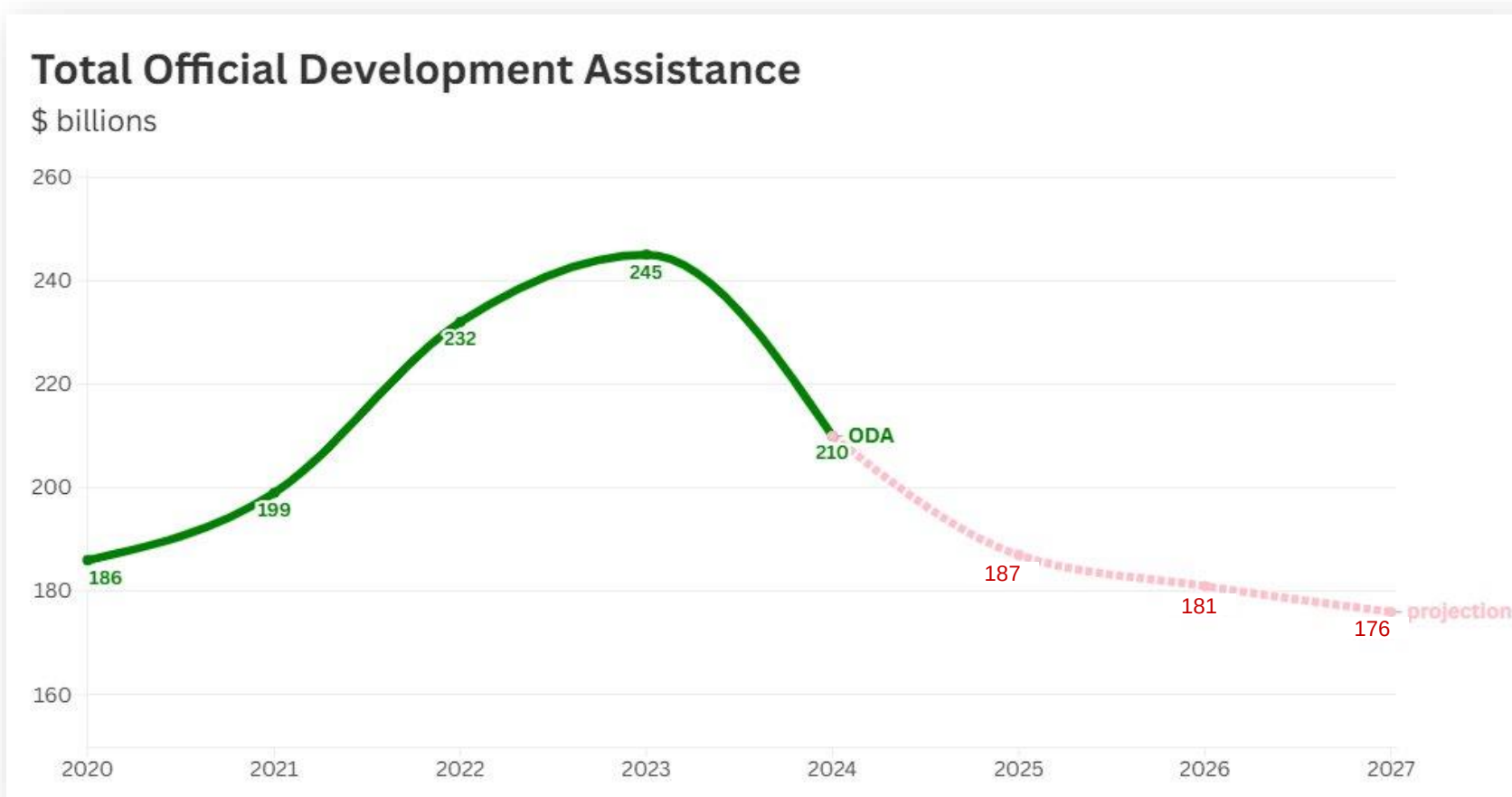
CRISIS
RESILIENCE

GOAL



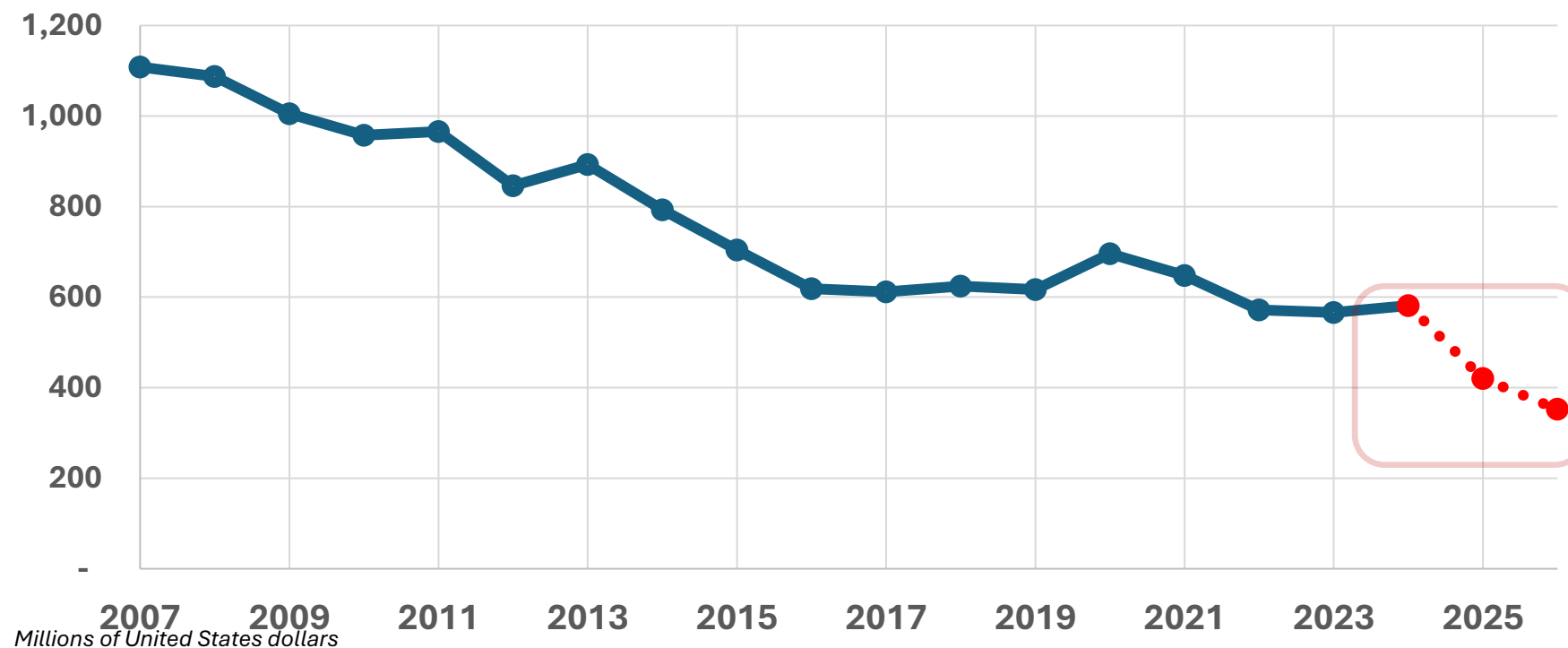
HUMAN
DEVELOPMENT
ON A HEALTHY
PLANET

ODA trends

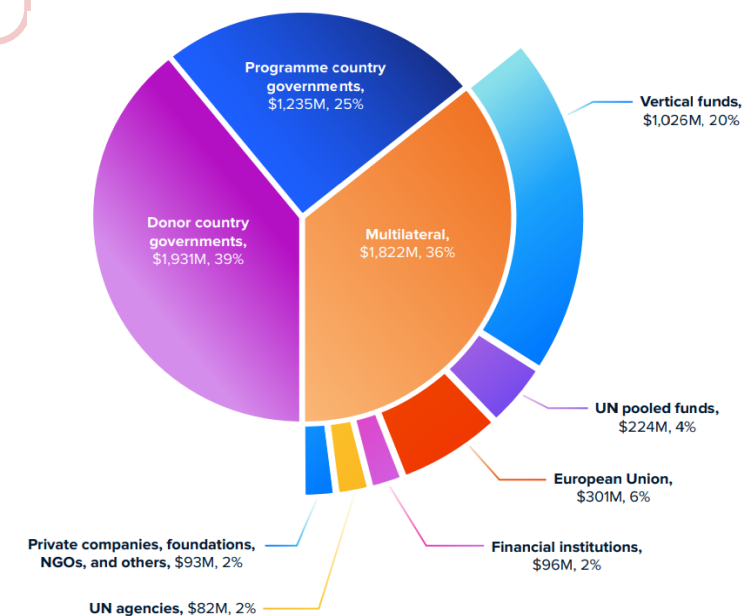


Source: Based on total ODA (grant equivalent) in constant 2022 prices from OECD DAC for 2020-23; projections from Radboud Universiteit and DonorTracker.org for 2024-25; projections based on government policy statements, author research and calculations for 2026-27.

The Core challenge and UNDP funding sources



Funding sources 2023



UNITED NATIONS DEVELOPMENT PROGRAMME



Thank you